

Ministry of Foreign Affairs, Regional Integration and International Trade

Mauritius

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Vision

A prosperous and sustainable Mauritius fully integrated into a peaceful, globalised and equitable world.

Mission

- To promote, safeguard and defend the national interests of Mauritius;
- To contribute towards the building of a secure, equitable and democratic international community;
- To foster economic growth through the expansion of trade and to fully integrate Mauritius into the global economy;
- To work towards sustainable development through the deepening and acceleration of regional integration;
- To provide consular services and assistance to the Mauritian Diaspora and Nationals abroad;
- To Develop a modern, effective and excellence-driven Ministry of Foreign Affairs, Regional Integration and International Trade;

Strategic Focus

1. Safeguard and promote our sovereignty and territorial integrity as defined by the Constitution of Mauritius;
2. Enhance the visibility of Mauritius on the world scene;
3. Consolidate and further strengthen Bilateral Relations;
4. Create better opportunities for trade and investment;
5. Contribute towards the process of regional and continental integration;
6. Collaborate with the International Community to promote sustainable development and strengthen international solidarity, peace and security;
7. Provide a world class protocol and consular service;

8. Develop a modern IPR (Industrial Property Rights) regime which is conducive to overall investment in Mauritius;
9. Work towards the recognition of Small Island Developing States (SIDS) as a vulnerable group for special and differential treatment; and
10. Improve the organisational efficiency and effectiveness of the Ministry.

Values

The Ministry of Foreign Affairs, Regional Integration and International Trade adheres to the following values:

- Integrity
- Selflessness
- Impartiality
- Accountability
- Team Spirit
- Transparency
- Patriotism
- Dedication
- Discipline
- Proactive approach
- Excellence

Achievements

- Schengen Visa Waiver Agreement;
- Circular Migration;
- TIFA, AGOA (African Growth Opportunity Act), including the third country fabric waver;
- *Co-gestion* of Tromelin;
- Election of Mauritius and Mauritian Nationals to important international bodies;
- Membership and Presidency of the UN Security Council;
- Joint Submission with Seychelles for an Extended Continental Shelf in the Mascarene Plateau region;
- Successful Peer review of the Mauritius APRM Country Report.

Mandate of the Minister of Foreign Affairs, Regional Integration and International Trade

The Minister of Foreign Affairs, Regional Integration and International Trade is the Government Chief foreign policy advisor and is responsible for the formulation and implementation of the foreign policy of Mauritius. He is also responsible for elaborating and defending the national position of Mauritius in respect of international Trade and regional integration.

His mandate includes the following:-

Foreign Affairs and the administration thereof including all matters flowing from membership of the United Nations and the specialised agencies, diplomatic missions in Commonwealth and foreign countries, correspondence with representatives of Commonwealth and foreign countries accredited to Mauritius.

Treaties, conventions and protocol.

International Trade, including all trade and trade related matters flowing from membership of Regional and International Organisations; Bilateral, Plurilateral and Multilateral Trade Negotiations and Agreement. Industrial Property Office, and Cooperation.

PRINCIPLES UNDERPINNING THE POLICY OF MAURITIUS IN INTERNATIONAL RELATIONS

The Foreign Policy of the Republic of Mauritius rests on the following key principles:

- Adherence to the Principles of the UN Charter
- Inviolability of national sovereignty and territorial integrity;
- Respect for human rights and democratic principles;
- Maintenance of international peace and security
- Respect for cooperation among nations and equality of all nations;
- Respect for the obligations arising from treaties and other resources of international law;
- Sustainable use of resources for meeting the needs of the present and future generations;
- Fair, balanced and equitable rule based multilateral trading system;
- Regional unity and solidarity.

OVERVIEW OF KEY PRIORITY AREAS

The Strategic Priorities of the Ministry for the next three years follow the areas identified by the Government Programme as outlined in the President's address to the National Assembly on 8 June 2010.

Government will:-

- step up its collaboration with other countries in the region so that we can make significant progress towards an effective common market.
- work to derive maximum benefits from the interim Economic Partnership Agreement with the European Union. It will build on the work already started by the Indian Ocean Commission.
- continue its proactive foreign policy aimed at strengthening our international relations, in particular with our traditional partners while consolidating *our acquis* and further widening our economic base.
- give particular attention to forging special and strategic partnerships with a view to accelerating the socio-economic development of Mauritius. Government will also work towards the deepening of cooperation with friendly countries.
- intensify its action to defend the right to effectively exercise sovereignty over the Chagos Archipelago and will explore all options available to ensure its early return to Mauritius and the resettlement of the archipelago.
- make a submission to the Commission on the Limits of the Continental Shelf for an extended continental shelf in the region of the Chagos Archipelago.
- continue to work constructively with France in the co management of Tromelin without prejudice to our sovereignty.
- continue to support initiatives aimed at preserving and promoting peace and security in particular in Africa and the Indian Ocean region, including addressing the issue of terrorism.
- pursue the policy of developing circular migration schemes thereby encouraging the mobility of our work force to acquire new skills and consolidate their experience overseas with a view to developing entrepreneurial ventures upon their return.
- take steps to accelerate the process of regional integration. Government will also encourage

cross-border initiatives in key sectors such as food security, climate change, infrastructure, ICT, renewable energy and marine resources development.

- continue to pursue an active international trade policy for Mauritius to fully integrate into the global economy.
- ensure the effective implementation of anti-dumping and countervailing legislation to safeguard the interests of our domestic industry.
- in consonance with the objectives of Maurice Ile Durable, support and promote the interests of Small Island Developing States.
- continue to work very closely with neighbouring countries, the European Union and international organizations like the United Nations Office on Drugs and Crime to ward off the threat of piracy in the region.
- explore new export avenues to take advantage of trade liberalization in COMESA and SADC to re-dynamise exports aimed at market consolidation and diversification.
- review the existing legal framework for intellectual property rights and will establish a Mauritius Intellectual Property Office and a National Intellectual Property Council.

1. PROTECTION OF SOVEREIGNTY AND TERRITORIAL INTEGRITY

Chagos Archipelago

The Chagos Archipelago, including Diego Garcia, forms an integral part of the territory of the Republic of Mauritius under both Mauritian law and international law. The Chagos Archipelago was illegally excised from the territory of Mauritius by the UK prior to grant of independence in violation of United Nations General Assembly resolutions 1514 (XV) of 14 December 1960 and 2066 (XX) of 16 December 1965.

The illegal excision of the Chagos Archipelago from the territory of Mauritius has also a tragic human dimension. All the former inhabitants of the Chagos Archipelago were forced by the British authorities to leave their homes in the Archipelago abruptly in total disregard of all international human rights instruments. Most of them were moved to the main island of Mauritius.

The Government of Mauritius has consistently pressed for the early and unconditional return of the Chagos

Archipelago to Mauritius and for the right of return of Mauritians of Chagossian origin to their home in the Chagos Archipelago.

Further one of the main islands of the archipelago, Diego Garcia, was leased by the British Government to the United States in 1966 for a period of 50 years initially to set up a communications base but has now become a full fledged military base with nuclear capacity. In addition the British government declared the whole area of the Chagos Archipelago a Marine Protected Area earlier this year. This will have the effect of seriously impeding the resettlement of Mauritians of Chagossian origin in case of a favourable judgement by the European Court of Human Rights.

In the coming years the Ministry will collaborate closely with the Prime Minister's Office and other Ministries to pursue Government's efforts aimed at enabling Mauritius to fully exercise its sovereignty over the Chagos Archipelago.

Tromelin

Tromelin is another island in respect of which the sovereignty of Mauritius is being disputed, this time by France. In this case however France and Mauritius have earlier this year signed an agreement of "co-gestion" of the island and its surrounding maritime zones without prejudice to each other's sovereignty assertion. The Ministry will play an active role in the "co-gestion" exercise.

Extended Continental Shelf

As a party to the UN Convention on the Law of the Sea, Mauritius is entitled to make a submission for an extended continental shelf beyond its EEZ. In this regard Mauritius has an overlapping claim with Seychelles in the Mascarene Plateau Region. Following months of discussions between the two States, Mauritius and Seychelles have made a joint submission to the United Nations Commission on the Limits of the Continental Shelf for an area of 400,000 sq kms of extended continental shelf in that region. The submission is currently under examination by a Subcommission of the Commission and a final recommendation is expected next year.

Mauritius has also made a submission for an extended continental shelf in respect of the Rodrigues island region and will be making another one in the Chagos Archipelago region.

In the coming years the Ministry will work with other stakeholders to defend the submissions at the United Nations Commission on the Limits of the Continental Shelf.

2. ENHANCING VISIBILITY OF MAURITIUS

In view of its insularity and remoteness from the major capitals, Mauritius is not adequately known to the outside world. Yet Mauritius has been referred to as the Tiger of the Indian Ocean and as the Mauritian Miracle.

Despite its small size and a population of 1.3 million people, Mauritius has achieved tremendous economic progress over the years with a per capita income of US\$ 7,300. From a monocrop economy deriving its revenue mainly from the export of sugar, Mauritius has been able to diversify its industrial base and promote the manufacturing, tourism and service sectors which resulted in accelerated growth. Various international surveys have ranked Mauritius high with regard to the ease of doing business, investment facilities and human resource development.

Mauritius has also played important roles on the political and diplomatic fronts both at the regional and international levels. Mauritius and Mauritian nationals have been elected to several international bodies particularly in the field of human rights. Mauritius is often cited as a reference for the observance of the rule of law, good governance and human rights.

Mauritius is better known as a popular tourist destination rather than a vibrant economy and functional democracy. During the coming years the Ministry will endeavour, in collaboration with other Ministries to raise the profile of Mauritius on the international scene. In this regard attention will be focused on capitalizing on the world indices, the values of democracy, rule of law, tolerance and respect for human rights to further project Mauritius. Participation in international events and increasing the representation of Mauritius and Mauritians in international organizations will be privileged.

3. STRENGTHENING OF BILATERAL RELATIONS

The relations of Mauritius with the outside world reflect the rich and varied heritage of the country, spanning three continents, and put Mauritius at the cross roads of civilizations.

Defending its sovereignty and territorial integrity; promoting respect for human rights and democratic values; a desire to maintain good and friendly relations with its regional neighbours; the economic imperatives of the country; and fostering strong links with countries with which it has social and historical links, including the lands of origin of the Mauritian population, are the driving forces behind Mauritius foreign policy.

With these guiding principles, Mauritius has nurtured friendly relations with the West, Asia and Southern and Eastern African nations. Foreign diplomatic missions in Mauritius include Australia, Libya, the United Kingdom, People's Republic of China, Egypt, France, India, Madagascar, Pakistan, South Africa, Russia, and the United States. Mauritius has diplomatic representations in Australia, Belgium, the United Kingdom, France, Germany, People's Republic of China, Egypt, Ethiopia, India, Italy, Madagascar, Malaysia, Mozambique, Pakistan, South Africa, Russia, and the United States.

In the coming years, Mauritius will further consolidate its relations with its traditional partners by increasing cooperation in sectors of common interest and benefits, and will forge new relations with emerging powers, especially in the areas of trade, investment, education, science and technology. New instruments of cooperation will be negotiated and signed with Bangladesh, Brazil, Cyprus, Saudi Arabia, Luxembourg, Russia, Tunisia, Turkey and Uganda.

Mauritius has also signed a number of bilateral agreements with friendly countries since Independence. In coordination with other Ministries, the Ministry of Foreign Affairs will monitor and follow up on their effective implementation so that the country can derive maximum benefits under existing agreements.

4. POSITIONING MAURITIUS AS A HUB FOR TRADE, INVESTMENT, SERVICES AND KNOWLEDGE

Being a small island economy with limited natural resources, the economic development of Mauritius depends to large extent on international trade and foreign direct investment. With a view to positioning Mauritius as a hub for trade, investment, services and knowledge, Government is currently implementing an ambitious economic reform programme aimed at moving the economy from dependence on trade preferences to a globally competitive economy. In this regard, tariffs on

90% of imports have already been eliminated. A program to address in a meaningful manner Non Tariff Barriers that adversely impact on competitiveness has been developed.

With the ongoing changes in the landscape of the world trade coupled with several crises on the international arena, trade remains as never before one of the main instruments to achieve sustainable development. **The Ministry will therefore continue to play a proactive role at the WTO to safeguard its national interests.** Our objective is to conclude a fair, balanced, equitable and development-friendly Doha Round Agreement.

To further position Mauritius as a hub for Business, a lot of emphasis will be directed towards the conclusion of a full EPA to improve on existing access to the EU market, including in services.

In the context of the Government's plan to transform Mauritius into a services economy, the Ministry will assist line Ministries to attract investments in education and health sectors

To attain its development objectives, Mauritius will continue liberalising its services markets through major reforms, mainly in the telecommunications and banking sectors, and through the facilitation of business and foreign direct investment initiated by the Business Facilitation Act 2006. We will actively participate in the EPA negotiations on trade in services, at the WTO and in the context of SADC and COMESA.

Efforts will be made to find a long term solution to AGOA and to the third country fabric derogation.

A Bilateral Investment Treaty will be negotiated with the US to provide legal security to investors and thereby creating a more conducive environment for US investment in Mauritius.

The Ministry will pursue efforts to negotiate FTAs with emerging economies to enhance market access and to create more trade and investment opportunities.

5. REGIONAL AND CONTINENTAL INTEGRATION

Mauritius views Regional Integration as part of its overall development strategy to enhance economic growth and achieve sustainable development. Given our appurtenance to the Southern African Development Community (SADC), the Common Market for Eastern and Southern Africa (COMESA), the Indian Ocean Rim Association for Regional Co-operation (IOR-ARC) and the Indian Ocean Commission (IOC), the Ministry monitors, co-ordinates and formulates policies on a broad spectrum of activities such as trade, monetary, finance and budgetary issues, transport and communications, information technology, agriculture, fisheries and food security, politics, defence and security, tourism, energy, climate change, science and technology, cultural cooperation, health and HIV-AIDS, women and gender, poverty, and education.

Over the coming years, the Ministry will focus attention on the tripartite process to achieve an enlarged Free Trade Area at the level of SADC, COMESA and the East African Community (EAC). Particular attention will be given to the harmonization of economic and trade policies at the regional level to avoid duplication of resources and to optimize on the use of donor funds.

As Chair of the Indian Ocean Commission this year the Ministry will assist in achieving the objectives set, namely the creation of an economic space, development of maritime links, ICT connectivity, tourism and renewable energy as well as the promotion of gender.

The Ministry will monitor the activities of the Regional Development Company which has been set up this year to pool financing from private investors, both regionally and internationally to address the issue of food security.

6. PROMOTION OF INTERNATIONAL SOLIDARITY, PEACE AND SECURITY

As a responsible member of the international community, Mauritius is firmly committed to the principles of rule of law, observance of good governance and the promotion of international solidarity, peace and security. Mauritius strongly believes that progress and development at national, regional and international levels stems from an environment of peace and security. Since its independence, Mauritius has acceded to a large range of

international and regional treaties/conventions/protocols which it adheres to strictly.

Mauritius has been fulfilling in a consistent manner all its treaty obligations both by reporting regularly on the treaties/conventions and by participating in the meetings of the various regional and multilateral instruments.

Despite its size and capacity constraints, Mauritius has twice served on the United Nations Security Council and has significantly contributed to world peace and security and to the advancement of international solidarity. It has made a special contribution in the work of the Security Council on the prevention and resolution of conflicts in Africa.

At the regional level, Mauritius has been fully involved in peace efforts in a number of African countries and particularly in the Indian Ocean region.

In the coming years, Mauritius will actively pursue its efforts to promote in collaboration with the regional and international community peace and stability in Madagascar and will support the democratization process in Comoros.

The management of maritime and coastal resources will be high on our agenda. The issue of piracy will be tackled from all possible fronts as it has become a serious international problem requiring a multilateral approach. At the level of the IOC, a comprehensive regional anti-piracy programme with the support of the EU and other regional and international organizations is being developed. A sound maritime policy at the continental level with the involvement of the AU and the other regional groupings needs to be strengthened.

7. PROTOCOL AND CONSULAR SERVICES

Protocol and Ceremonials are important aspects of the Ministry of Foreign Affairs. The Protocol and Consular Section of the Ministry is mainly responsible for the following:

- (i) Ceremonials and Protocol.
- (ii) Consular Matters and Assistance to Mauritians abroad.
- (iii) Treaties.

The Protocol Section assists in all ceremonials in connection with high level visits and State events and in

this regard works very closely with the State House and the Prime Minister's Office.

The Protocol Section provides consular assistance to foreigners in distress in Mauritius and to Mauritians abroad. It also assists in the transfer of prisoners, repatriation, evacuation, or death of Mauritian citizens. It responds to enquiries from the public which include matters concerning visas, procedures for tracing whereabouts of missing persons, procedures for seeking security clearances from foreign countries, etc.

The Protocol Section is also responsible for all formalities relating to the establishment of diplomatic and consular relations and the accreditation of Ambassadors/High Commissioners to Mauritius and our Ambassadors/High Commissioners accredited abroad as well as for the procedures for appointment of Consul Generals and Honorary Consuls based in Mauritius and our Consuls/Honorary Consuls overseas.

All matters pertaining to immunities and privileges of diplomats and diplomatic agents based in Mauritius are dealt with by this Section.

It is also the custodian of all treaties/agreements signed by Mauritius.

In the coming years the Ministry will streamline procedures in order to render more efficient and effective the delivery of services by the Protocol Section. It will create a set of database of Mauritians abroad and Ambassadors/High Commissioners, Consuls/Honorary Consuls, and will produce a standard set of procedures for ceremonials and procedures of accession to international treaties/conventions. It will also streamline the delivery services to diplomats and the provision of assistance to Mauritians abroad.

8. INDUSTRIAL PROPERTY RIGHTS

Industrial Property Rights protection gives businesses an incentive to invest in research and development, fostering the creation of innovative products and processes. They also give their holders the confidence to share new technologies through, joint ventures and licensing agreements. In this way, successful innovations are diffused within and across economies, bringing higher productivity and growth. Through the modernization of the legal framework for IP Protection, Mauritius aims to further improve the business environment, promote

innovation and creativity and attract more quality investment.

In this context, the whole IP set-up will be revisited and an empowered IP Office will be created together with an IP Council to better coordinate activities relating to IP protection. The existing legal framework for IP will be overhauled to meet international best practice. All these reforms are aimed at the emergence of a nation of innovative and creative entrepreneurs and to step up the level of competitiveness of the economy.

9. SMALL ISLAND DEVELOPING STATES

Small Island Developing States (SIDS) face vulnerabilities and challenges which other developing countries are spared. They have to contend with challenges arising from their physical size and archipelagic formations, their geographic location and other factors relating to their "islandness". Vulnerabilities arise from exposure to external shocks beyond their control, and from structural handicaps - exacerbated by, among other things, a high degree of openness, export concentration and dependence on strategic imports; remoteness and high transport costs; and susceptibility to natural disasters exacerbated by climate change and sea level rise.

The United Nations has recognized that there is a special case for SIDS's sustainable development and that they require special attention. The Barbados Program of Action (BPOA) provided them with the basic blueprint for sustainable development, but there has been very little tangible progress in accepting their special case. Their efforts to secure a more sustainable future have not been matched by international assistance - which has fallen by half in real terms. Only a few have been able to obtain foreign direct investments and, in most cases, these have gone towards privatizing state monopolies. So while the UN has stated clearly that SIDS are a special case for sustainable development, the international community has yet to take concerted and practical action to implement that principle.

The 2005 Mauritius Strategy for the Further Implementation of the Barbados Program of Action which Mauritius hosted and for which we were the Chief Group of 77 Negotiator also gave us the custodianship of the SIDS cause. In this capacity Mauritius is expected to assume the Leadership of the Group and champion its case.

In the coming years the Ministry intends to play a more active role within AOSIS, voice out the special situation of SIDS having regard to their vulnerabilities and to the effects of climate change, global warming and rising sea levels. It will also attempt to rally support at the WTO in order to sensitize the International Community to the need for SIDS to benefit from special treatment.

10. ORGANIZATIONAL STRENGTHENING

The Ministry of Foreign Affairs, Regional Integration & International Trade comprises three broad divisions, namely:

- (i) Foreign Affairs
- (ii) Regional Integration
- (iii) International Trade including Industrial Property Office

While the Regional Integration Division and International Trade Division operate in a holistic manner the Foreign Affairs Division which is the core business area of the Ministry is split into six Directorates each headed by an Ambassador/Minister-Counsellor.

The Ministry also has 20 Diplomatic Missions headed by political and career Ambassadors and 20 Consulates. The Missions are serviced by home based staff and local recruits. The normal tour of service of a home based staff is of three years duration and can be renewed.

Local recruits refer to staff recruited locally in the respective capitals to provide support to Missions and are employed in accordance with terms and conditions provided their respective local legislation.

The structure of the Ministry has constantly changed over time and its functions have been gradually enlarged to include new areas of intervention both locally and overseas.

Undoubtedly, the Ministry will require more staff with enhanced skills to effectively handle issues related to administration and management, financial management, procurement management and the management of change.

The multidisciplinary nature of the work of the diplomatic cadre and the transformational agenda imposed on the Ministry of Foreign Affairs and by extension on the overseas Missions is such that we will require not only new skills and tools but also a new outlook focused on set targets and deliverables.

The plan therefore recommends a series of objectives geared towards increased organizational efficiency and effectiveness. Streamlining of procedures, decentralization in decision-making, computerization and extensive use of ICT, improvement of work environment, a Human Resource Development plan and strengthening of overseas representations constitute the tenants of the proposed organizational strengthening.

KEY PRIORITY AREA: PROTECTION OF SOVEREIGNTY AND TERRITORIAL INTEGRITY

Expected Accomplishment: Effective Exercise of Sovereignty over Chagos and Tromelin and Enjoyment of Full Extent of Extended Continental Shelf

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To pursue efforts aimed at obtaining the return of Chagos to Mauritian sovereignty	Better understanding and greater support of our claim by the international community	Ensure that the sovereignty and territorial integrity of Mauritius are not undermined in Agreements, Outcome documents or other Decisions, at Multilateral, Regional and Bilateral levels; Preparation of national position paper; Use every opportunity to alert international community to the issue; Maintain close dialogue with Mauritians of chagossian origin	Ensure that the sovereignty and territorial integrity of Mauritius are not undermined in Agreements, Outcome documents or other Decisions, at Multilateral, Regional and Bilateral levels; Wide dissemination of national position paper; Use every opportunity to alert international community to the issue; Maintain close dialogue with Mauritians of chagossian origin	Ensure that the sovereignty and territorial integrity of Mauritius are not undermined in Agreements, Outcome documents or other Decisions, at Multilateral, Regional and Bilateral levels; Use every opportunity to alert international community to the issue; Secure wide support for Mauritius; Maintain close dialogue with Mauritians of chagossian origin
To ensure effective co-gestion of Tromelin	Derive maximum benefits from the co-gestion	Coordinate process of ratification of Agreement with France; Work with France for the early ratification of the Agreement.	Contribute to the work of the Working Group	Fully operational Working Group
To prepare, submit and defend claim for Extended Continental Shelf	Fulfilment of our obligations under the Law of the Sea Convention	Defend Mauritius Seychelles Joint Submission; Preparation of a long term arrangement for the management of the joint zone	Complete submission in respect of ECS in Chagos Region; Conclusion and signature of long term arrangement	Implementation of long term arrangement
To conclude maritime boundary delimitation with Maldives	Agreed and secured boundary lines	Initiate discussions	Pursue and complete negotiations	
Surveillance of our Exclusive Economic Zone (EEZ)	Secured EEZ	Unlock assistance from friendly countries	Unlock assistance from friendly countries	Unlock assistance from friendly countries

KEY PRIORITY AREA: ENHANCING VISIBILITY OF MAURITIUS

Expected Accomplishment: Greater Knowledge and Understanding of Mauritius and Increased attraction of Visitors

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To further project image of Mauritius at international level	Sustained interest in Mauritius; Increase in the number of tourists; Successful participation of Mauritius in international meetings and other events; Increase in the representation of Mauritius and Mauritian nationals in international bodies	Facilitate and coordinate participation in international events; Exploit the ranking of Mauritius in major world indices; Identify International Bodies to which Mauritians and/or Mauritius could be elected; Secure election of Mauritius and Mauritian nationals in international bodies; Facilitate participation of Mauritius in Observer teams; Facilitate and coordinate road shows organised by relevant agencies; Project Mauritius as a peaceful, multicultural and stable democracy respectful of rule of law and Human Rights; Contribute to the efforts of the Ministry of Tourism to increase the number of tourists travelling to Mauritius; Effective participation and leadership in international meetings; Create and maintain an up to date and interactive website;	Facilitate and coordinate participation in international events; Exploit the ranking of Mauritius in major world indices; Identify International Bodies to which Mauritians and/or Mauritius could be elected; Secure election of Mauritius and Mauritian nationals in international bodies; Facilitate participation of Mauritius in Observer teams; Facilitate and coordinate road shows organised by relevant agencies; Project Mauritius as a peaceful, multicultural and stable democracy respectful of rule of law and Human Rights; Contribute to the efforts of the Ministry of Tourism to increase the number of tourists travelling to Mauritius; Effective participation and leadership in international meetings; Maintain up to date website; Use international media as appropriate	Facilitate and coordinate participation in international events; Exploit the ranking of Mauritius in major world indices; Identify International Bodies to which Mauritians and/or Mauritius could be elected; Secure election of Mauritius and Mauritian nationals in international bodies; Facilitate participation of Mauritius in Observer teams; Facilitate and coordinate road shows organised by relevant agencies; Project Mauritius as a peaceful, multicultural and stable democracy respectful of rule of law and Human Rights; Contribute to the efforts of the Ministry of Tourism to increase the number of tourists travelling to Mauritius; Effective participation and leadership in international meetings Maintain up to date website; Use international media as appropriate

		Use international media as appropriate		
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KEY PRIORITY AREA: STRENGTHENING OF BILATERAL RELATIONS

Expected Accomplishment: Consolidated Relations with Selected Countries to Support Development Agenda

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To further strengthen relations with traditional partners	Increased cooperation in all sectors of common interest and mutual benefit; Unlocking of funds for infrastructural development, technical assistance and increased market opportunities and trade	Contribute to the outcomes and implementation of outcomes of Joint Commissions/Committees/Working Groups (China, India, Pakistan, South Africa, France and USA); Pursue discussions with France on regional cooperation between Mauritius and Reunion; Revive bilateral talks with India with a view to concluding the CECPA Monitor implementation of projects under FOCAC; Assist in forging a strategic partnership between Mauritius and overseas firms; Facilitate the setting of the Confucius Institute in Mauritius; Implementation of the decisions of the Governing Council of the WHS, Joint Working Group on Terrorism; Conclude a Free Trade Agreement with Pakistan; Participate in Mauritius Pakistan Joint working Group; identify avenues of cooperation under Africa-EU, ASA, Africa-Turkey, TICAD initiatives	Contribute to the implementation of outcomes of Joint Commissions/Committees/Working Groups (China, India, Pakistan, South Africa, France and USA); Conclude discussions with France on regional cooperation between Mauritius and Reunion; Monitor implementation of projects under FOCAC; Participate in 4 th FOCAC Ministerial Meeting in Beijing; Assist in forging a strategic partnership between Mauritius and overseas firms; Implementation of the decisions of the Governing Council of the WHS, Joint Working Group on Terrorism; Submit and or follow-up on project proposals under Africa-EU, ASA, Africa-Turkey, TICAD initiatives	Contribute to the implementation of outcomes of Joint Commissions/Committees/Working Groups (China, India, Pakistan, South Africa, France and USA); Implement agreement with France on regional cooperation between Mauritius and Reunion; Monitor implementation of projects under FOCAC; Assist in forging a strategic partnership between Mauritius and overseas firms; Implementation of the decisions of the Governing Council of the WHS, Joint Working Group on Terrorism; Secure at least one project under Africa-EU, ASA, Africa-Turkey, TICAD initiatives

Conclude new instruments of cooperation with emerging economies	New possibilities of cooperation with Brazil, Singapore, Turkey and Russia	Explore areas of cooperation with Brazil; Facilitate triangular cooperation among Mauritius, Singapore, initiate discussions with Singapore for FTA; Mozambique/Congo; Pursue bilateral discussions with Turkey to conclude a Free Trade Agreement Conclude Cultural and Fisheries agreements with Russia	Initiate negotiations with Brazil; Implement the cooperation agreement with Congo and the MoU with the Singapore Enterprise Cooperation; Conclude FTA negotiations with Singapore; Conclude FTA with Turkey Implementation of Cultural and Fisheries Agreements with Russia	Signature of MoU with Brazil
To conclude agreements with non-traditional partners	New possibilities of cooperation with Saudi Arabia, Bangladesh, Cyprus; Tunisia, Uganda, Luxembourg	Initiate negotiations for a General Framework; Agreement with Saudi Arabia, Tunisia and Uganda Conclude Cultural Cooperation with Luxembourg Set up Joint Working Group with Bangladesh; identify avenues of cooperation under ASA and Afro-Arab cooperation	Conclude Agreement with Saudi Arabia, Tunisia, Uganda and Luxembourg; Implementation of the decisions of the Joint Working Group; Submit and follow up project proposals under, ASA, Afro-Arab cooperation	Implementation of agreements; Implementation of the decisions of the Joint Working Group; Secure at least one project under ASA and Afro-Arab cooperation
To maximise benefits from existing bilateral agreements	Proper coordination and effective implementation of MoUs and agreements	Inter-Ministerial Committee will establish a priority list of MoUs; Report progress to the Cabinet	Monitoring and implementation Report progress to the Cabinet	Monitoring and implementation Report progress to the Cabinet
To conclude of Circular Migration Agreements	Enhanced mobility of professionals and workers	Implementation of circular migration agreement with France; Initiate discussions with Canada and EU	Monitoring by Comité de Suivi ; Pursue discussions with Canada and EU	Monitoring by Comité de Suivi ; Pursue discussions with Canada and EU
To keep abreast of political and economic development in countries of interest	To be better informed of political and economic situations	Monitor and report;	Monitor and report;	Monitor and report;
To facilitate visits of dignitaries to and from Mauritius	Successful and productive visits	Preparation of briefs, talking points, communiqués and speeches	Preparation of briefs, talking points, communiqués and speeches	Preparation of briefs, talking points, communiqués and speeches

KEY PRIORITY AREA: POSITIONING MAURITIUS AS A HUB FOR TRADE, INVESTMENT, SERVICES AND KNOWLEDGE

Expected Accomplishment: Increased Opportunities for Trade and Investment

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
<p>To secure at the level of WTO:</p> <ul style="list-style-type: none"> longer time frame for tariff reduction on sugar; agreement on Agricultural modalities compatible with the implementation of our sugar reform programme; designation of large range of special products in favour of SVEs; longer implementation period for tariff reductions on 70% of exports of non-agricultural products Financial compensation to mitigate loss of preferences 	A balanced, fair and equitable Doha Agreement	<p>Carry out studies where appropriate and prepare position papers on each issue in consultation with stakeholders; Prepare concerted and integrated approach at national level in the elaboration of negotiations; Maintain a proactive role in the negotiations; Establish strategic alliances within the WTO to rally support on our specific agenda; Actively participate in preparatory meetings on the DDA ; Ensure continued leadership of Mauritius within the ACP, AU and the G90</p>	<p>Carry out studies where appropriate and prepare position papers on each issue in consultation with stakeholders; Prepare concerted and integrated approach at national level in the elaboration of negotiations; Maintain a proactive role in the negotiations; Establish strategic alliances within the WTO to rally support on our specific agenda; Actively participate in preparatory meetings on the DDA ; Ensure continued leadership of Mauritius within the ACP, AU and the G90</p>	<p>complete studies and position papers; adoption of concerted and integrated approach at national level; Maintain a proactive role in the negotiations; Establish strategic alliances within the WTO to rally support on our specific agenda; Actively participate in preparatory meetings on the DDA ; Ensure continued leadership of Mauritius within the ACP, AU and the G90</p>
To conclude comprehensive E P A	Enhanced economic and trade relations with EU	<p>Prepare common EPA positions at level of COI;. Conclude mutual customs administrative agreement with selected countries</p>	Conclude the negotiations	Sign and ratify EPA
To secure extension of AGOA and Third Country Fabric derogation for a 10 year period.	Continued market access for Mauritius	Engage in lobbying exercise	Pursue lobbying exercise	Pursue lobbying exercise

To increase exports to SADC and COMESA regions by 50%.	Improved trade and economic relations with the region	Complete FTA process Improve Rules of Origin	Harmonise trade regime of COMESA/SADC/EAC Eliminate NTB's	Establish a COMESA/SADC/EAC Customs Union
To promote investment in Knowledge and Services Sectors in collaboration with BOI, Ministry for Tertiary Education and other Key Players	Increased investment; increased foreign student population	Coordinate action with BOI, EM, Ministry for Tertiary Education	Coordinate action with BOI, EM, Ministry for Tertiary Education	Coordinate action with BOI, EM, Ministry for Tertiary Education
To improve competitiveness of Mauritius and remove trade barriers domestically and on our export markets	Increased movement of goods and services	Undertake Regulatory Impact Assessment for NTBs.	Streamlining of NTBs;	Set up a NTBs desk.
To provide time bound protection to the Domestic Industry against unfair trade practices such as dumping and subsidization	Security for domestic industry	Establish Investigating Authority as provided for under Section 72 of the Act.	Fully operational Authority	Fully operational Authority
To contribute in the promotion of trade and investment	Increased level of trade and investment flows	identify diplomatic initiatives to promote trade and investment	define actions required to promote trade and investment	To initiate actions required to promote trade and investment

KEY PRIORITY AREA: REGIONAL AND CONTINENTAL INTEGRATION

Expected Accomplishment: Harmonious Regional and Continental Integration

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To establish a Tripartite SADC/COMESA/EAC FTA.	Increased intraregional trade and investment	Set up sector specific groups; Prepare national position in consultation with stakeholders; Participate in regional meetings	Initiate process of harmonization of trade related documents, procedures, etc; Participate in regional meetings	Pursue process of harmonization of trade related documents, procedures, etc; Participate in regional meetings
To formulate national position on regional issues	Coordinated position on regional issues	Organise consultative meetings with stakeholders	Organise consultative meetings with stakeholders	Organise consultative meetings with stakeholders
To promote actions aimed at promoting regional food security	Enhanced food security at regional level	Operationalise the Regional Development Company; Identify partners and funding sources; Explore new opportunities in Mozambique and other countries of the region	Establish joint ventures	Monitoring and evaluation
To set up an economic space for COI members	Enhanced movement of goods and services and increased investment flows	Wide national and regional consultations	Contribute to the elaboration of appropriate policies in consultations with other members	Adoption of a framework agreement
To assist in the achievement of the objectives set by the Chair of the COI	Successful chairmanship of COI	Contribute to the early conclusion and Implementation of the regional project on fishery development; Initiate discussions on the development of maritime links, tourism, ICT connectivity, renewable energy as well as on the promotion of gender		

To finalise the host agreement for the setting up of the COMESA Infrastructure Fund	Setting up of the CIF in Mauritius	Consultations with COMESA Secretariat and relevant Ministries; Signature of host agreement	Assist in identifying partners and mobilization of funds	Assist in identifying partners and mobilization of funds
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KEY PRIORITY AREA: PROMOTION OF INTERNATIONAL SOLIDARITY, PEACE AND SECURITY

Expected Accomplishment: Partnering with International Community for a better and more secure world

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To work towards Africa's progress in the political, social, economic and institutional areas	Enhanced socio-economic and political advancement of Africa	Participate actively in AU Meetings and Summits; Support the strengthening of AU and its structures as well as the transformation of AU Commission into AU Authority; Engaging stakeholders at regional and continental level	Participate actively in AU Meetings and Summits; Support the strengthening of AU and its structures as well as the transformation of AU Commission into AU Authority; Engaging stakeholders at regional and continental level	Participate actively in AU Meetings and Summits; Support the strengthening of AU and its structures as well as the transformation of AU Commission into AU Authority; Engaging stakeholders at regional and continental level
To contribute to improved governance in Africa	Strengthened Institutions and respect for rule of law, good governance, accountability and democratic principles	Participate in APRM processes	Participate in APRM processes	Participate in APRM processes
To contribute to the implementation of the APRM NPoA	Integration of the APRM Plan of Action within the national development strategy	Consultations with stakeholders to maximize benefits from APRM; Coordinate preparation and submission of yearly Progress Report	Consultations with stakeholders to maximize benefits from APRM; Coordinate preparation and submission of yearly Progress Report	Consultations with stakeholders to maximize benefits from APRM; Coordinate preparation and submission of yearly Progress Report
To contribute to the promotion of peace, security, and stability in Africa and particularly in the Indian Ocean region	A stable and peaceful Indian Ocean region conducive to progress and development	Support continental and regional initiatives to secure a lasting solution to situation in Madagascar ; Support dialogue process leading to democratisation of Comoros; Support regional and continental Early Warning mechanisms;	Support peace and development process in Madagascar and Comoros; Support regional and continental Early Warning mechanisms; Sensitisation campaigns through NGOs and Educational institutions on significance of peace and security	Support peace and development process in Madagascar and Comoros; Support regional and continental Early Warning mechanisms; Sensitisation campaigns through NGOs and Educational institutions on significance of peace and security; Sensitisation campaigns through

		Sensitisation campaigns through NGOs and Educational institutions on significance of peace and security	Sensitisation campaigns through NGOs and Educational institutions on significance of peace and security	NGOs and Educational institutions on significance of peace and security
To implement Regional Strategy and Plan of Action in the fight against Piracy	Pirate free Indian Ocean region	Consultations with stakeholders at national level; Finalisation of National Plan of Action; Preparation, in collaboration with other Departments, of amendments to be brought to national legislation; As focal point, coordinate implementation at national level and prepare annual report for submission to the UN; Seek financial assistance to support measures to combat piracy	Incorporation of amendments in domestic legislation; As focal point, coordinate implementation at national level and prepare annual report for submission to the UN; Seek financial assistance to support measures to combat piracy	As focal point, coordinate implementation at national level and prepare annual report for submission to the UN; Seek financial assistance to support measures to combat piracy
To extend support to the international campaign against terrorism and organised crime	Combating terrorism and deterring organised crime	Cooperate fully with the Counter-Terrorism Committee – UNSC Resolution 1373; Participate in Joint Working Group on Terrorism with India; Comply with international obligations under AU/UN; Submit regular reports in accordance with procedures; Facilitate collaboration with the UNODC and INCB to combat transnational organised crime	Cooperate fully with the Counter-Terrorism Committee – UNSC Resolution 1373; Participate in Joint Working Group on Terrorism with India; Comply with international obligations under AU/UN; Submit regular reports in accordance with procedures; Facilitate collaboration with the UNODC and INCB to combat transnational organised crime	Cooperate fully with the Counter-Terrorism Committee – UNSC Resolution 1373; Participate in Joint Working Group on Terrorism with India; Comply with international obligations under AU/UN; Submit regular reports in accordance with procedures; Facilitate collaboration with the UNODC and INCB to combat transnational organised crime
To facilitate capacity building efforts for improving efficiency and effectiveness in combating	Creation of a specialised and highly qualified pool of human resources to be able to meet	Explore opportunities through diplomatic channels to secure funding, technology transfer,	Explore opportunities through diplomatic channels to secure funding, technology transfer,	Explore opportunities through diplomatic channels to secure funding, technology transfer,

terrorism and organised crime	the challenges of a more sophisticated and evolving organized crime network	training programmes and other forms of assistance	training programmes and other forms of assistance	training programmes and other forms of assistance
To maintain appropriate follow-up on effective compliance of the implementation of obligations under disarmament instruments by technical departments concerned	Improvement of compliance under existing disarmament obligations.	Participate in international fora , including the IAEA, dealing with disarmament, non-proliferation issues and Arms Trade Treaty; Support the setting up of Nuclear Weapons Free Zones and the operationalisation of the Pelindaba Treaty; Reiterate our longstanding commitment to disarmament through our support at diplomatic level to United Nations General Assembly Resolutions	Participate in international fora , including the IAEA, dealing with disarmament, non-proliferation issues and Arms Trade Treaty; Support the setting up of Nuclear Weapons Free Zones and the operationalisation of the Pelindaba Treaty; Reiterate our longstanding commitment to disarmament through our support at diplomatic level to United Nations General Assembly Resolutions	Participate in international fora , including the IAEA, dealing with disarmament, non-proliferation issues and Arms Trade Treaty; Support the setting up of Nuclear Weapons Free Zones and the operationalisation of the Pelindaba Treaty; Reiterate our longstanding commitment to disarmament through our support at diplomatic level to United Nations General Assembly Resolutions

KEY PRIORITY AREA: PROTOCOL AND CONSULAR SERVICES

Expected Accomplishment: Efficient Delivery of Protocol and Consular Services

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To prepare database of Mauritians abroad	Readily available and up to date list of Mauritians abroad	Compilation of list	Compilation of list	Compilation of list
To prepare standard set of procedures for accession to international treaties and conventions	Readily available procedures for use by Ministries/Departments	Collection of practices and procedures	Preparation of set of practices	Dissemination and follow up
To prepare a standard set of procedures for ceremonials	Readily available procedures for use by Ministries/Departments	Collection of practices and procedures	Preparation of set of procedures	Dissemination and follow up
To create a database of Ambassadors, Consuls, countries or states and status of diplomatic relations with foreign countries	User-friendly tool for use by Ministries/Departments	Collection of information and preparation of appropriate program	Input of data	Make it available online; Maintain and update database
To streamline delivery of services to diplomats accredited to Mauritius	Improved delivery of services	Setting up of one-stop counter for all matters concerning privileges and immunities	Monitor speed of delivery of services	Expedite delivery of services
To assist other Ministries/Departments in capacity building on protocol and ceremonial matters	Trained personnel in protocol and ceremonial matters in other Ministries/Departments	Organisation of training sessions with Ministries/Departments	Organisation of training sessions with Ministries/Departments	Organisation of training sessions with Ministries/Departments
To provide expedient assistance to Mauritians abroad	Create sense of security and comfort to Mauritians in distress	Work with Passport and Immigration Office, Ministry of Social Security, Ministry of Health and other relevant Departments in Mauritius and abroad to establish a set of emergency telephone numbers, procedures for repatriation in case of emergencies	Dissemination and monitoring	Reduce response time

KEY PRIORITY AREA: INDUSTRIAL PROPERTY RIGHTS

Expected Accomplishment: Development of an IPR regime conducive to attracting Investments in Mauritius

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To review, in coordination with the Ministry of Tertiary Education, Science, Research and Technology, current IP legislation on Intellectual Property	A modern IPR Regime consistent with international standards	Consultations with stakeholders; Drafting of new legislation	Adoption of Legislation by National Assembly; Proclamation; implementation	Implementation
To establish an Intellectual Property Council	Coordinated approach on IP issues	Setting up of Council; Contribute to the work of the Council on matters pertaining to Intellectual Property	Contribute to the work of the Council on matters pertaining to Intellectual Property	Contribute to the work of the Council on matters pertaining to Intellectual Property
To increase IP related activities promoting innovation and creativity	Increased IP related activities; To sensitize stakeholders on Industrial Property Rights	Initiate process of accession to WIPO-administered Treaties and ARIPO; Initiate automation of IP Office; Greater awareness of Industrial Property Rights	Accession to WIPO-administered Treaties; automation of IP Office; Creation of dedicated website; Setting up of a Documentation Centre	Implementation; Maintain and update website; Carry out outreach activities at level of SMEs, Schools and NGOs
To expedite processing time for delivery of Industrial Property Rights	Faster processing time	Set up special counter to check and verify documentation	Issue: <ul style="list-style-type: none"> • Trade Mark templates within 4 months; • Industrial Design Certificates within 3 months; • Patents within 3 years from application 	Maintain and review standards

KEY PRIORITY AREA: SMALL ISLAND DEVELOPING STATES

Expected Accomplishment: Recognition of SIDS as a vulnerable group for special treatment

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To assume full leadership of the SIDS movement	Mauritius perceived as champion of SIDS cause	Active participation in AOSIS and other relevant fora; Promote <i>Maurice Ile Durable</i> project	Active participation in AOSIS and other relevant fora; Promote <i>Maurice Ile Durable</i> project	Active participation in AOSIS and other relevant fora; Promote <i>Maurice Ile Durable</i> project
To sensitize international community to specificities and vulnerabilities of SIDS, in particular, climate change and rising sea levels;	A supportive and sympathetic international community to SIDS cause	Champion the cause of SIDS in all relevant fora; Prepare, in collaboration with other Ministries, position papers on all SIDS issues Participate in the preparation of a resilience index; Elaborate and adopt common position for presentation at WTO and other fora	Prepare, in collaboration with other Ministries, position papers on SIDS issues (environment, sustainable development, rising sea levels, climate change and trade); Maintain common front at WTO and other organisations	Prepare, in collaboration with other Ministries, position papers on SIDS issues (environment, sustainable development, rising sea levels, climate change and trade); Maintain common front at WTO and other organizations
To ensure implementation of Mauritius Strategy	Derive benefits flowing from the implementation	Coordinate with AOSIS to approach donors	Prepare and submit appropriate projects	Prepare and submit appropriate projects
To maximise opportunities available under international mechanisms	Optimised utilization of available mechanisms	Prepare and disseminate an inventory of existing opportunities and mechanisms available	Coordinate preparation of projects to be submitted; Monitoring and follow up	Coordinate preparation of projects to be submitted Monitoring and follow up

KEY PRIORITY AREA: ORGANIZATIONAL STRENGTHENING

Expected Accomplishment: Improved efficiency and effectiveness of the Ministry

Objectives	Outcomes/Deliverables	Indicators/Target		
		2011	2012	2013
To streamline and rationalize administrative procedures of Overseas Missions	Rationalized and standardized administrative procedures followed by all Missions	Set up a Standing Monitoring Committee; Appointment of coordinator; Preparation and approval of a Manual of administrative procedures	Trial and evaluation on a pilot basis; Feedback and adjustments	Trial and evaluation on a pilot basis; Feedback and adjustments
To develop ICT in order to create an intra Net connectivity with all overseas Missions	Low cost connectivity and rapid sharing of information and documentation	Carry out feasibility study; Set up project management team; Create database.	Subject to feasibility result set up connection with 5 Overseas Missions	Set up connection with 5 more Overseas Missions
To decentralize decision making	greater empowerment and accountability to Overseas Missions; Reduction of paper work and lesser reference to Ministry by Missions	Define scope of empowerment and levels of accountability in collaboration with other Ministries; Review legal framework	Trial and evaluation	Implementation
To improve the work environment	A working environment conducive to improved individual and divisional performance and better interpersonal relations; Motivated staff;	Adopt a code of ethics; Set up a Staff Welfare Committee; Work out transparent procedures for transfers and rotation of staff; Provide state of the art tools and equipment	Implementation	Implementation
To provide for an administrative legal framework for the diplomatic Cadre to operate	Established and transparent conditions of service for diplomatic staff including clearly defined schedule of duties	Wide consultations with relevant Ministries and Staff	Preparation of Draft Foreign Service Act and Foreign Service Manual	Preparation of Draft Foreign Service Act and Foreign Service Manual

To provide relevant training and human resource development	Fully trained and qualified personnel	Carry out a training needs assessment; Identify training opportunities; Develop equitable and transparent training program; Strengthen the Institute of Diplomacy and Foreign Trade	Implementation	Implementation
To strengthen and upgrade overseas representations	More effective and efficient representation abroad	Upgrade Rome Consulate to a full-fledged Embassy; Consider opening new Missions in Saudi Arabia and Brazil	implementation	implementation

PART THREE

ASSET MANAGEMENT

Government currently owns 7 Chanceries, 5 Official Residences and 3 residences for home based staff

Most of the buildings are relatively old and require repairs and refurbishing. The Chancery in London is almost 150 years old and needs urgent repairs. The Chancery in New Delhi also will require extensive repair works.

The Ministry will in the next three years address the issue of building maintenance in rational and cost effective manner to ensure that Government assets abroad do not lose their value as a result of lack of proper maintenance. In that regard it will consider the possibility of appointing a Project Manager who will have the necessary expertise in building maintenance to look after the Ministry's assets abroad. It will also urgently address the problems in London and New Delhi.

The Ministry further proposes to make concrete recommendation on the eventual purchase of properties in view of the beneficial exchange rate subject to funds permitting.

The Ministry will implement a new policy in respect of the replacement of Government vehicles.

List of Acronyms

AGOA	Africa Growth and Opportunities Act
AOSIS	Alliance of Small Island States
APRM	African Peer Review Mechanism
ARIPO	African Regional Intellectual Property Organisation
ASA	Africa South America
AU	African Union
BOI	Board of Investment
BPOA	Barbados Programme of Action
CECPA	Comprehensive Economic Cooperation and Partnership Agreement
COMESA	Common Market for Eastern and Southern Africa
DDA	Doha Development Agenda
EAC	East African Community
ECS	Extended Continental Shelf
EEZ	Exclusive Economic Zone
EM	Enterprise Mauritius
EPA	Economic Partnership Agreement
EU	European Union
FOCAC	Forum on China-Africa Cooperation
FTA	Free Trade Area
IAEA	International Atomic Energy Agency
ICT	Information and Communication Technology
INCB	International Narcotics Control Bureau
IOR – ARC	Indian Ocean Rim Association for Regional Cooperation
IOC	Indian Ocean Commission
IP	Intellectual Property
IPR	Intellectual Property Rights
MOU	Memorandum of Understanding
NGO	Non Governmental Organisation
NPOA	National Plan of Action
NTB	Non Tariff Barriers
SADC	Southern African Development Community
SIDS	Small Island Developing States
SMEs	Small and Medium Enterprises
TICAD	Tokyo International Conference on African Development
TIFA	Trade and Investment Framework Agreement
UN	United Nations
UNODC	United Nations Office on Drugs and Crime
UNSC	United Nations Security Council
WHS	World Hindi Secretariat
WIPO	World Intellectual Property Organisation
WTO	World Trade Organisation